

**Annex 2(i): 2026/27 - 2028/29 Budget Savings and Income Generation Proposals**

| <b>2026/27 - 2028/29 Savings and Income Generation Proposals</b>                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                         |                         |                         |                                                |                                       |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|------------------------------------------------|---------------------------------------|
| <b>Proposal Description</b>                                                                                                                           | <b>Proposal Detail (incl. impacts on service delivery / knock-on impact to other services)</b>                                                                                                                                                                                                                                                                                                                                                                            | <b>2026/27<br/>£000</b> | <b>2027/28<br/>£000</b> | <b>2028/29<br/>£000</b> | <b>Cabinet Portfolio Holder /<br/>Director</b> | <b>Budget<br/>Comparison<br/>£000</b> |
| <b>Portfolio: Adult Services</b>                                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                         |                         |                         |                                                |                                       |
| Increase the number of reviews to ensure people have the correct care package                                                                         | These proposals include an approach to reviews under the Care Act that ensure peoples needs are being met, their outcomes are being achieved and that support when needed is provided in the most cost effective way using least restrictive practices.                                                                                                                                                                                                                   | (450)                   | (50)                    |                         | Cllr Alison Born / Suzanne Westhead            | 46,430                                |
| Recommissioning Framework                                                                                                                             | Ongoing efficient management of contracts for services and optimisation of commissioning resources.                                                                                                                                                                                                                                                                                                                                                                       | (250)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 19,614                                |
| Development of Individual Service Fund                                                                                                                | The fund means someone can benefit from personalised support and have more control over how their budget is used for things like day-to-day activities and wellbeing. There is less burdensome administration for each person getting this type of tailored support. It can also adapt to a person's changing needs and it helps promote independence.                                                                                                                    | (200)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 32,002                                |
| Increase the number of people who have access to reablement                                                                                           | To support people to become more independent we are looking to expand reablement services and use more technology. This approach allows for more efficient use of homecare resources. The service can be tailored to individual needs reducing the need for more intensive or long-term care.                                                                                                                                                                             | (200)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 14,307                                |
| New service for people with learning disabilities, physical disabilities and autism                                                                   | There is an opportunity to positively impact people we support in B&NES for people aged 16 years old or over and who have a learning disability, physical /sensory needs, mental health need or are Autistic. The approach will be to develop short term pathways of support to maximise independence and resilience.                                                                                                                                                     | (300)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 19,614                                |
| Young People Transitions to Adult Social Care Offer                                                                                                   | The proposed savings in transitions to adult social care focus on more early, coordinated planning linked to education, health, and care plans, joint commissioning and pooled budgets, assigning a designated worker for continuity, promoting independence and life skills, proactive information and guidance, and early financial advice. These approaches aim to ensure seamless transitions, reduce dependency, and provide cost-effective, person-centred support. | (300)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 23,571                                |
| Preventing a second fall                                                                                                                              | We will reduce the number and severity of falls of people aged 65 plus and other at-risk groups by using a range of early interventions including exercise, home assessments and medication reviews.                                                                                                                                                                                                                                                                      | (200)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 14,307                                |
| Income generation from provider services                                                                                                              | Review the level of income generated from self-funders and placements commissioned by other local authorities and Integrated Care Board (ICB).                                                                                                                                                                                                                                                                                                                            | (200)                   | (50)                    |                         | Cllr Alison Born / Suzanne Westhead            | 8,791                                 |
| Agency Spend (Residential Services)                                                                                                                   | Continued reduction in Residential Services agency expenditure from 17.45% to 16% by reducing the cost of agency backfill across services.                                                                                                                                                                                                                                                                                                                                | (100)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 8,791                                 |
| Review assisted employment offer                                                                                                                      | We commission short-term assisted employment support for adults with mental health-related needs. As contracts reach their planned end dates, there are opportunities to review these in line with latest national policies and find alternative support best placed to meet people's needs.                                                                                                                                                                              | (120)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 8,552                                 |
| Technology Enabled Care                                                                                                                               | This proposal will be achieved by using technology enabled care to reduce social care resource requirements. Technology enabled care products such as personal alarms and pendants, bed and chair sensors, pills dispensers and door sensors support people to undertake daily living tasks and enable independence.                                                                                                                                                      | (75)                    |                         |                         | Cllr Alison Born / Suzanne Westhead            | 46,430                                |
| Optimising the use of Better Care Fund to protect social care expenditure on prevention services, in line with national guidance and local priorities | Commissioners will optimise the use of Better Care Fund to fund prevention services by continuing to robustly plan expenditure and ongoing monitoring of population outcomes achieved.                                                                                                                                                                                                                                                                                    | (320)                   |                         |                         | Cllr Alison Born / Suzanne Westhead            | 25,443                                |
| Royal Victoria Park Leisure Facilities                                                                                                                | New contract in place for the operation of the leisure facilities in RVP including tennis courts, adventure golf, events spaces and café.                                                                                                                                                                                                                                                                                                                                 | (20)                    |                         |                         | Cllr Alison Born / Rebecca Reynolds            | 292                                   |
| <b>Adult Services Total</b>                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>(2,735)</b>          | <b>(100)</b>            | <b>0</b>                |                                                |                                       |

## Annex 2(i): 2026/27 - 2028/29 Budget Savings and Income Generation Proposals

| 2026/27 - 2028/29 Savings and Income Generation Proposals                |                                                                                                                                                                                                             |                 |                 |                 |                                        |                              |
|--------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------------------------|------------------------------|
| Proposal Description                                                     | Proposal Detail (incl. impacts on service delivery / knock-on impact to other services)                                                                                                                     | 2026/27<br>£000 | 2027/28<br>£000 | 2028/29<br>£000 | Cabinet Portfolio Holder /<br>Director | Budget<br>Comparison<br>£000 |
| <b>Portfolio: Built Environment, Housing and Sustainable Development</b> |                                                                                                                                                                                                             |                 |                 |                 |                                        |                              |
| Rebased Planning fee income                                              | Increased fee income in-year is reflected in next year's income budgets                                                                                                                                     | (250)           |                 |                 | Cllr Matt McCabe / Marc Cole           | (2,358)                      |
| Ensure optimal deployment of S106/CIL income                             | Ensures that developer contributions are spent within deadlines and that projects do not use corporate borrowing unnecessarily where contributions are available.                                           | (80)            |                 |                 | Cllr Matt McCabe / Simon Martin        | N/A                          |
| Housing                                                                  | This relates to a one-off reduction in the funding available for the expansion of B&NES Homes, the operating arm of B&NES Council Housing.                                                                  | (25)            | 100             |                 | Cllr Matt McCabe / Simon Martin        | 75                           |
| Fees and Charges                                                         | Inflationary increases in charges for Building Control and some other small areas of discretionary charges                                                                                                  | (20)            | (20)            | (12)            | Cllr Matt McCabe / Marc Cole           | N/A                          |
| <b>Built Environment, Housing and Sustainable Development Total</b>      |                                                                                                                                                                                                             | <b>(375)</b>    | <b>80</b>       | <b>(12)</b>     |                                        |                              |
| <b>Portfolio: Children's Services</b>                                    |                                                                                                                                                                                                             |                 |                 |                 |                                        |                              |
| Reunifications                                                           | The savings will be delivered by an increase in family reunifications and step downs from residential placements.                                                                                           | (390)           |                 |                 | Cllr Paul May / Jean Kelly             | 8,634                        |
| Reduce off contract spend                                                | Deliver best value by continuing to manage spend efficiently and ensure services continue within budget, optimizing commissioned contracts and resources.                                                   | (75)            |                 |                 | Cllr Paul May / Jean Kelly             | 2,123                        |
| <b>Children's Services Total</b>                                         |                                                                                                                                                                                                             | <b>(465)</b>    | <b>0</b>        | <b>0</b>        |                                        |                              |
| <b>Portfolio: Communications and Community</b>                           |                                                                                                                                                                                                             |                 |                 |                 |                                        |                              |
| Park and Ride fare increase from £3.70 to £4.00                          | The 10 single journeys carnet would increase from £14.80 to £16.00 and a group ticket from £5.50 (for 2 adults) to £6.00. Up to 5 children under 16 would continue to travel free with a fare paying adult. | (100)           |                 |                 | Cllr Manda Rigby / Chris Major         | (546)                        |
| Public Protection - removal of the in house pest control service         | Stop providing this charged-for service to the public.                                                                                                                                                      | (18)            |                 |                 | Cllr Manda Rigby / Chris Major         | 18                           |
| Fees and Charges                                                         | Annual increases in fees and charges across portfolio                                                                                                                                                       | (21)            | (22)            | (23)            | Cllr Manda Rigby / Chris Major         | N/A                          |
| <i>Park and Ride</i>                                                     | <i>Reversal of previous year's saving - Updated income forecast for the Park and Ride</i>                                                                                                                   | 100             | 100             |                 | <i>Cllr Manda Rigby / Chris Major</i>  | <i>N/A</i>                   |
| <b>Communications and Community Total</b>                                |                                                                                                                                                                                                             | <b>(39)</b>     | <b>78</b>       | <b>(23)</b>     |                                        |                              |
| <b>Portfolio: Economic and Cultural Sustainable Development</b>          |                                                                                                                                                                                                             |                 |                 |                 |                                        |                              |
| Heritage Services - Business Plan                                        | Increased net income currently estimated for 2027/28                                                                                                                                                        |                 | (253)           |                 | Cllr Paul Roper / Marc Cole            | (14,192)                     |
| Increase income generation from the Guildhall                            | There is an opportunity to deliver more income via an increased number of event bookings if some operational changes are made to the management of the building.                                            | (25)            |                 |                 | Cllr Paul Roper / Marc Cole            | (195)                        |
| Bath Quays South Lettings                                                | New lettings secured for Bath Quays South offices over and above previous financial projections.                                                                                                            | (100)           |                 |                 | Cllr Paul Roper / Simon Martin         | (748)                        |
| Business and Skills: Recharge Officer Time To Projects                   | Provide Business and Skills services to employers through external grant funded activity only and reduce additional Council support.                                                                        | (6)             |                 |                 | Cllr Paul Roper / Simon Martin         | (44)                         |
| <b>Economic and Cultural Sustainable Development Total</b>               |                                                                                                                                                                                                             | <b>(131)</b>    | <b>(253)</b>    | <b>0</b>        |                                        |                              |

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| 2026/27 - 2028/29 Savings and Income Generation Proposals                                                                    |                                                                                                                                                                                                                                                                     |                 |                 |                 |                                        |                              |
|------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------------------------|------------------------------|
| Proposal Description                                                                                                         | Proposal Detail (incl. impacts on service delivery / knock-on impact to other services)                                                                                                                                                                             | 2026/27<br>£000 | 2027/28<br>£000 | 2028/29<br>£000 | Cabinet Portfolio Holder /<br>Director | Budget<br>Comparison<br>£000 |
| <b>Portfolio: Resources</b>                                                                                                  |                                                                                                                                                                                                                                                                     |                 |                 |                 |                                        |                              |
| Increase in trade waste income (rebasng)                                                                                     | No impact to service delivery                                                                                                                                                                                                                                       | (50)            |                 |                 | Cllr Mark Elliot / Chirs Major         | (937)                        |
| Refuse and garden waste round efficiencies                                                                                   | Revise routes for waste services to manage volumes more effectively and efficiently.                                                                                                                                                                                | (170)           |                 |                 | Cllr Mark Elliot / Chirs Major         | 18,908                       |
| Realise savings from exporting surplus power from Keynsham Recycling Hub Pixash from the 780KWP solar array at the facility. | Surplus power is currently available at evenings and weekends, and to some degree in daytime dependant on depot base load. Aim to maximise revenue by exporting surplus power to the grid.                                                                          | (30)            |                 |                 | Cllr Mark Elliot / Chirs Major         | 206                          |
| Fuel cost saving from move to electric                                                                                       | In relation to 6 x electric trucks due summer 2026                                                                                                                                                                                                                  | (36)            | 36              |                 | Cllr Mark Elliot / Chirs Major         | 1,793                        |
| Phased transition of all social and private managed housing properties to fortnightly refuse collections.                    | Builds on commitments made to increase recycling and includes site assessments, resident engagement, and coordination with the Business Waste team to offer any additional refuse collections at commercial rates should the housing management company require it. | (31)            |                 |                 | Cllr Mark Elliot / Chirs Major         | 18,908                       |
| Fees and Charges                                                                                                             | Annual increases in fees and charges across portfolio                                                                                                                                                                                                               | (61)            | (64)            | (67)            | Cllr Mark Elliot / Chirs Major         | N/A                          |
| Streamline Capital Programme                                                                                                 | Review the way contingency is built into both individual projects and the overall capital programme                                                                                                                                                                 | (50)            | (100)           | (100)           | Cllr Mark Elliot / Simon Martin        | 11,587                       |
| Transforming Customer Services                                                                                               | The council has invested in a new technology platform for customer services that will enable us to maintain high service standards while reducing back office spend.                                                                                                | (300)           | (100)           |                 | Cllr Mark Elliot / Simon Parker        | 3,500                        |
| Capitalise Business Change resource                                                                                          | Staffing resource within the business change function will be prioritising transformation projects that will deliver financial benefits to the organisation and as such can be funded from available capital receipts                                               | (350)           | 350             |                 | Cllr Mark Elliot / Cherry Bennett      | 780                          |
| Capital Financing                                                                                                            | Target to reduce corporately supported borrowing (CSB) funded schemes and reprofile spend                                                                                                                                                                           | (1,000)         | 500             | 500             | Cllr Mark Elliot / Stuart Donnelly     | 11,587                       |
| Contract Management - Delivering Greater Value                                                                               | Part of a wider programme of continued contract management improvements and will focus on the top value contracts in the Council by leveraging in greater value through improved contract management                                                                | (250)           |                 |                 | Cllr Mark Elliot / Stuart Donnelly     | 36,935                       |
| Housing Borrowing Costs                                                                                                      | <i>This relates to a one-off reduction in borrowing costs associated with the expansion of B&amp;NES Homes, the operating arm of B&amp;NES Council Housing.</i>                                                                                                     | 75              |                 |                 | Cllr Mark Elliot / Stuart Donnelly     | 11,587                       |
| <b>Resources Total</b>                                                                                                       |                                                                                                                                                                                                                                                                     | <b>(2,253)</b>  | <b>622</b>      | <b>333</b>      |                                        |                              |
| <b>Portfolio: Sustainable Bath and North East Somerset</b>                                                                   |                                                                                                                                                                                                                                                                     |                 |                 |                 |                                        |                              |
| Fees and Charges                                                                                                             | Annual increases in fees and charges across portfolio                                                                                                                                                                                                               | (19)            | (20)            | (21)            | Cllr Sarah Warren / Various            | N/A                          |
| <b>Sustainable Bath and North East Somerset Total</b>                                                                        |                                                                                                                                                                                                                                                                     | <b>(19)</b>     | <b>(20)</b>     | <b>(21)</b>     |                                        |                              |
| <b>Portfolio: Sustainable Transport Delivery</b>                                                                             |                                                                                                                                                                                                                                                                     |                 |                 |                 |                                        |                              |
| Home to School Transport cost reduction measures                                                                             | New post will ensure better management of our home to school transport service for users.                                                                                                                                                                           | (150)           | (300)           |                 | Cllr Lucy Hodge / Chris Major          | 11,435                       |
| Fees and Charges                                                                                                             | Annual increases in fees and charges across portfolio                                                                                                                                                                                                               | (16)            | (17)            | (18)            | Cllr Lucy Hodge / Chris Major          | N/A                          |
| <b>Sustainable Transport Delivery Total</b>                                                                                  |                                                                                                                                                                                                                                                                     | <b>(166)</b>    | <b>(317)</b>    | <b>(18)</b>     |                                        |                              |

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| 2026/27 - 2028/29 Savings and Income Generation Proposals                                                     |                                                                                                                                                                         |                 |                 |                 |                                        |                              |
|---------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|----------------------------------------|------------------------------|
| Proposal Description                                                                                          | Proposal Detail (incl. impacts on service delivery / knock-on impact to other services)                                                                                 | 2026/27<br>£000 | 2027/28<br>£000 | 2028/29<br>£000 | Cabinet Portfolio Holder /<br>Director | Budget<br>Comparison<br>£000 |
| <b>Portfolio: Sustainable Transport Strategy</b>                                                              |                                                                                                                                                                         |                 |                 |                 |                                        |                              |
| Parking income rebasing                                                                                       | Rebasing of increased income levels using data from on-going monitoring in 2025/26                                                                                      | (500)           |                 |                 | Cllr Joel Hirst / Chris Major          | (14,962)                     |
| New parking charges                                                                                           | Consultation-outcome dependent - including moving to a system where vehicles taking more space would be charged more than smaller vehicles.                             | (290)           |                 |                 | Cllr Joel Hirst / Chris Major          | (14,962)                     |
| Parking - strategic review and implementation of additional pay and display and resident parking zone schemes | This will reduce commuter parking in residential areas leading to reduced congestion and improved road safety. Potential to increase demand for Park and Ride services. | (50)            | (50)            |                 | Cllr Joel Hirst / Chris Major          | (14,962)                     |
| Parking – increased enforcement in line with community requests and national legislation                      | Reduced illegal parking in all areas; reduced congestion, improved safety. Potential to increase demand for Park and Ride services.                                     | (50)            |                 |                 | Cllr Joel Hirst / Chris Major          | (1,446)                      |
| Parking Charges Review                                                                                        | Full year effect of income generated from the implementation of a parking review and emissions-based pay and display (implemented 2025/26)                              | (140)           |                 |                 | Cllr Joel Hirst / Chris Major          | (14,962)                     |
| Increased use of Moving Traffic Enforcement powers, including on Yellow Box Junctions.                        | Ensuring that all road users adhere to regulations will benefit road safety and help improve traffic flow.                                                              | (250)           |                 |                 | Cllr Joel Hirst / Chris Major          | (1,446)                      |
| Parking Reinvestment Fund                                                                                     | Reversal of previous year's saving - Budget saving by not spending the Reinvestment Fund in Parking Services (one-off 2025/26 only).                                    | 210             |                 |                 | Cllr Joel Hirst / Chris Major          | N/A                          |
| HGV Charging Reversal                                                                                         | Removal of the proposed income line from implementation of a Euro 6 HGV charge in line with the wider CAZ charges, after public consultation.                           | 10              |                 |                 | Cllr Joel Hirst / Chris Major          | N/A                          |
| <b>Sustainable Transport Strategy Total</b>                                                                   |                                                                                                                                                                         | <b>(1,060)</b>  | <b>(50)</b>     | <b>0</b>        |                                        |                              |
| <b>Total Savings and Income Generation Proposals</b>                                                          |                                                                                                                                                                         | <b>(7,243)</b>  | <b>40</b>       | <b>259</b>      |                                        |                              |